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THESIS

A PRAGMATIC ASSIZEMENT OF DEFENSE CONTRACTOR RISK, PROFITABILITY, AND DEBT: 1976-1984

bу

David Joseph Louk

June 1987

Thesis Advisor:

Dan C. Boger

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A Pragmatic Assizement of Defense Contractor Risk, Profitability, and Debt: 1976-1984

by

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ABSTRACT

This thesis is an investigation into the measurement and analysis of the relationship between defense contractor risk and profit levels as compared to commercially oriented firms' risk and profit levels. Past studies that have attempted to quantify the interrelationship of risk and profit are examined. Hurdle's leverage, risk, market structure, and profitability model is used as a basis for the current model of risk and profitability. Empirical analyses of defense contractor risk and profit relationships are performed using least squares regression analysis, Chow tests, and three stage simultaneous regression analysis.

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I. <u>INTRODUCTION</u>

A. PURPOSE

Defense oriented firms have been studied extensively in the past to determine if the remuneration they receive is commensurate with a reasonable profit level. The defense industry is usually compared to the commercially oriented industry as a basis in profit level studies. The importance of equitable profit levels for defense firms is stated in the objectives of the <u>Defense Financial and Investment Review</u>, as, "Reform of federal procurement practices (are important) to insure the effective and efficient spending of public funds and at the same time maintain the viability of the defense industrial base." [Ref. 1:p. I-1]

Past studies of defense industry profitability have been attacked on numerous issues. Martin in his work on contractor risk points out, "previous studies have been widely criticized for biased premises, nonrepresentative samples, inaccurate data, and misleading variations in statistical averages." [Ref. 2:p. 10] In addition to the above inadequacies in previous studies, risk had not been factored in as a regulator of profit until Martin broached the risk factor in his study of the issue in An Empirical Assessment of Defense Contractor Risk 1976-1984. Martin says,

None of the prior studies has totally reconciled the fact that rates of return are not completely comparable for having been earned under varying exposures to risk. Rather than ask what defense contractors' observed rates of return are, a more appropriate question would be whether defense contractors are appropriately rewarded for creative and wise risk taking. [Ref. 2:p. 10]

The purpose of this study is to expand on Martin's work exploring the profit versus risk issue. A basis for this exploration is the model which was constructed by Gloria Hurdle in 1974. Hurdle's model, which analyzed a cross section of American firms, will be adapted to analyze commercial versus defense firms while measuring risk, profit, and debt.

This investigation will seek a determination of profit, or return on equity levels, for defense firms, and compare those levels to commercially oriented industries. The profit levels will be examined for the amount and influence of risk involved and the effect of risk on profit levels.

B. OVERVIEW

In order to comprehend the profit versus risk relationship, previous work on this relationship must be examined. Chapter II takes a look at Martin's work on contractor risk and Hurdle's model for measuring risk and profit.

With a solid foundation of knowledge of the profit versus risk issue, a model for measuring these factors in defense and commercial firms is developed in Chapter III. The empirical formulation of profit and risk levels is presented in what the author calls the Boger model.

Chapter IV attempts to empirically assess the results of the Boger model. Conclusions drawn from this assessment are presented in Chapter V.

II. MARTIN AND HURDLE ANALYSIS OF RISK AND PROFIT

This chapter explores some of the previous work that has been attempted in the field of risk and profit forecasting or the explanation of profit as a factor of risk. Both profit and risk are easily quantifiable, but as the following studies show, they are not easily captured in a model which makes simultaneous predictions of risk and/or profit.

A. MARTIN ANALYSIS

Wayne Martin in his paper, An Empirical Assessment of Defense Contractor Risk 1976-1984, "analyzed four possible methods for the evaluation and quantification of defense contractor risk." [Ref. 1:p. 121] Martin did a mean-variance analysis of rate of return, capital asset pricing model, mean-variance analysis of backlog, and mean-variance analysis of five-year defense program elements. Martin used 13 DOD oriented firms and 36 commercially oriented firms for his data base.

Martin's objective was to quantify the relationship between defense contractors' risk and rate of return. He showed that while risk can be empirically assessed and rate of return can easily be measured, the two factors do not fit smoothly in a simple model tying the two factors of risk and rate of return together.

B. HURDLE ANALYSIS

In 1974 Gloria Hurdle presented what will be called the Hurdle model. This model is a simultaneous three-equation regression model that looked at leverage, risk, market structure, and profitability. Hurdle's model attempted to explain and quantify the relationships that exist between leverage, market structure, risk, and profitability. Hurdle used 228 United States manufacturing firms that covered 85 different industries in the 1960's.

Hurdle based her model on previous studies completed by Hall and Weiss, 1967; Shepard, 1971, 1972; Stigler, 1963; Kilpatrick, 1968; Collins and Preston, 1969; and Gale, 1972. All of these authors "have included a risk variable or a financial structure variable or both in a linear regression model. They commonly represented the degree of risk by the variability of profit over time (hereafter denoted σ)."

[Ref. 3:p. 478]

According to Hurdle, stockholders are overwhelmingly risk averters who require a higher return, a risk premium as it were, for taking on more risk. Hurdle stated that when using profit variability for risk, its correlation with rate of return should be positive when the risk premium hypothesis is used. [Ref. 3:p. 478]

Hurdle stated that "there are two major hypotheses concerning risk and debt: (1) risk premium--high risk leads

to high rate of return. (2) debt--requires low business risk, but causes large financial risk." [Ref. 3:p. 478]

According to Hurdle, a business's risk should be low under a minimum of two conditions. The first condition is when the industry is riskless. The second condition is when the business has the power to maintain stable profit through control of the industry's price or market structure. Because of this, a third condition must be included. Market power lowers business risk and allows for higher debt and rate of return.

These relationships described by Hurdle are conceptually illustrated in Figure 1. [Ref. 3:p. 479]

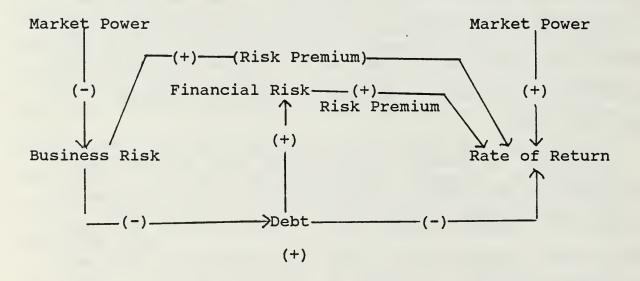


Figure 1. Market Power

The coefficients of these variables in a regression will be unknown a priori regardless of the variable used to estimate the business risk. Hurdle stated in her paper, The upper loop indicates a positive relationship between business risk and return on equity, while the lower loop indicates a negative relationship. Similarly, the relationship between debt and profitability is unpredictable. If the bottom loop dominates then debt and profits would be positively correlated. However, if low debt reflects large business risk, then the upper loop implies a negative correlation between debt and profitability. [Ref. 3:p. 479]

Hurdle uses a graph to show how risk is related to earnings on equity when considering two different types of firms, one being risk averse and the other being less risk averse.

Figure 2 [Ref. 3:p. 479] shows the earnings on equity plotted against risk to stockholders. Curve I is the risk averse firm, while curve II is the less risk averse firm. Risk to stockholders includes both business and financial risk.

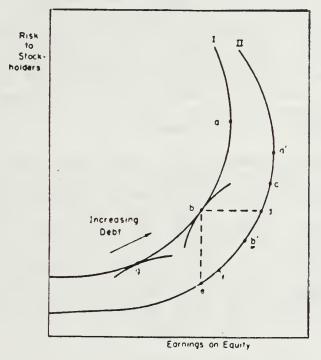


Figure 2. The Earnings-Risk Curve

Business risk varies from industry to industry, but it can be partially controlled by the firm, i.e., there is large inter-industry variation. Earnings and risk increase together up to some maximum (points A and A'), where the cost of debt becomes so high that earnings decrease with further debt. This is due to the rate of interest rising as debt increases. The firm is assumed to have a utility function, from which it decides the point on the earnings-risk curve which maximizes utility. The more horizontal the indifference curves, the more averse the risk to each firm is. Thus, the risk averse firm might choose point G, while a less risk averse firm would prefer point B.

Curve II represents a firm with an alternative market structure. The ability of a firm to control price should decrease its riskiness (business risk), which would allow it to increase its debt (and thus increase return on equity) without increasing risk to stockholders. Thus an advantaged firm (one with market power) would have an earnings-risk curve somewhat like curve II in Figure 2.

One can compare points on these two curves representing the same debt. Consider point B of Figure 2. This point represents some level of debt and some level of financial risk associated with that debt. One can locate the point on curve II corresponding to that same debt. Since financial risk corresponding to the same debt will be the same for both firms, but business risk will be lower for firm II, its risk to stockholders will be lower. Second, the earnings of firm II are higher because of its market power, plus the lower cost of its capital. Thus, B' (which represents the same debt as B) must lie somewhere between points D and E.

This diagram shows the relationships among risk, earnings, and leverage depending on the utility functions of firms and must therefore be determined empirically. For example, if firm I chooses point B, and firm II chooses point C, then firm II will have higher debt, higher earnings, and higher total risk to stockholders. On the other hand, if firm II chooses point F, it will have lower debt, lower risk and higher earnings. Debt, therefore, cannot be used to measure business risk, since both C and F have the same business risk but different levels of debt. [Ref. 3:p. 480]

C. EQUATIONS

Hurdle's hypotheses are that can be used to measure total risk and that financial structure reflects an opportunity for the businessman to increase return on equity. She employs three dependent variables which are risk, financial structure, and rate of return using a three-equation simultaneous regression model to test the hypothesis.

1. Risk

According to Hurdle, "a large market share or strong oligopoly group should reduce business risk, because market share is usually related to market power or the ability to control price." [Ref. 3:p. 480] Size can be used to spread loses which decrease . Business risk may be alleviated by advertising intensity because it creates market power and also because it is an expense which can be cut when profits start to drop off.

2. Debt

"High-risk firms should have lower debt." [Ref. 3:p. 480] Hurdle also states that fast growing firms are likely to have high debt. The reasons for this are that the firm may be out of equilibrium due to fast or unexpected growth. Another reason for high debt among fast growth firms is that stockholders prefer debt for financing growth instead of new stock issues which dilute equity.

3. Profits

Hurdle's premise is that, "market share and the extent of oligopoly should be correlated with higher profits by allowing firms some control over price." [Ref. 3:p. 480]

The equations to describe debt, risk, and profit are:

Profit = constant + market share + advertising ± assets + concentration of market ± debt ± risk

D. HURDLE'S CONCLUSIONS

Hurdle's research enabled her to make a tentative indication that while market power keeps risk at a lower level than firms with low-market power, both high and low-market power firms have about the same relative levels of debt. Market structure (i.e., control over price) is the determining factor for profit differences among similar firms.

III. THE DATA AND METHODOLOGY

This chapter presents the data sources and methodology used in the analysis of the data. The empirical formulation of the data is presented in the Boger model.

A. THE DATA

The data base has its foundation in Martin's work, An Empirical Assessment of Defense Contractor Risk 1976-1984 [Ref. 2]. Martin based his work on 49 different companies for the years 1976-1984 broken into two groups consisting of 36 commercially oriented firms and 13 defense oriented firms. The 36 commercially oriented firms had less than 30 percent Department of Defense sales, and the 13 defense firms had greater than 30 percent Department of Defense sales.

This investigation uses the same 49 companies for the years 1976-1984 as a basis. This group of firms has been reduced to 13 defense firms and 24 commercially oriented firms. The reduction in commercially oriented firms is due to the lack of backlog data for the 12 discarded firms. The 37 firms used in this work are contained in Tables 1 and 2.

Each company has nine variables used in this study which are contained in the Appendix. These nine variables are discussed below.

TABLE 1
SAMPLE OF 24 COMMERCIALLY-ORIENTED CONTRACTORS

| Company | NYSE Symbol |
|---------------------------------|----------------|
| AVCO Corporation | AV |
| Control Data Corporation | CDA |
| E-Systems, Inc. | ESY |
| Emerson Electric Company | EMR |
| Fairchild Industries, Inc. | FEN |
| General Electric Company | GE |
| Goodyear Tire & Rubber Co. | GT |
| Gould, Inc. | GLD |
| Harris Corporation | HRS |
| Hercules, Inc. | HPC |
| Honeywell, Inc. | HON |
| International Business Machines | IBM |
| Motorola, Inc. | MOT |
| Penn Central Corporation | PC |
| RCA Corporation | RCA |
| The Signal Companies, Inc. | SGN |
| Singer Company | SMF |
| Sperry Corporation | SY |
| TRW Inc. | TRW |
| Teledyne, Inc. | TDY |
| Tenneco, Inc. | TGT |
| Textron, Inc. | TXT |
| Todd Shipyards Corp. | TOD |
| Westinghouse Electric Corp. | WX |

TABLE 2
SAMPLE OF 13 DOD-ORIENTED CONTRACTORS

| Company | NYSE Symbol |
|-------------------------------|----------------|
| Boeing Company | BA |
| FMC Corporation | FMC |
| General Dynamics Corporation | GD |
| Grumman Corporation | GQ |
| Litton Industries Inc. | LIT |
| Lockheed Corporation | LK |
| Martin Marietta Corporation | ML |
| McDonnell Douglas Corporation | MD |
| Northrop Corporation | NOC |
| Raytheon Company | RTN |
| Rockwell International Corp. | ROK |
| Sanders Associates, Inc. | SAA |
| United Technologies Corp. | UTX |

Backlog (BKLG) consists of those orders which cannot currently be delivered but will be filled within a later time period. Backlog data was collected from the SEC 10K reports in the same manner as described in Martin's An Empirical Assessment of Defense Contractor Risk 1976-1984 [Ref. 1:p. 110].

Debt (DEBT) is defined as the total liabilities of a firm as reported on the SEC 10K reports.

Assets (ASST) is defined as the total assets of a firm as reported on the SEC 10K reports.

Profit variation (PVAR) is a proxy variable for risk.

PVAR is the result of taking the current year rate of return

minus the mean rate of return for the years 1976-1984 and

squaring the result.

Leverage (LEV) is the result of the current year debt divided by the sum of current year debt and current year shareholders' equity.

Assets divided by sales (ASSAL) is current year assets divided by current year sales for the year in question.

Sales (SALES) are a revenue transaction where goods or services are delivered to a customer in return for cash or an obligation to pay. Sales figures were taken directly from each firm's SEC 10K reports.

Shareholders' equity (SHEQ) is the owners' equity of each firm. Shareholders' equity was taken directly from each firm's SEC 10K reports.

Return on equity (ROE) is the rate of return on common shareholders equity calculated as:

$$ROE = \frac{\text{net income after taxes}}{\text{capital stock + surplus + retained earnings}}$$

B. METHODOLOGY

The methodology of the equations involved as derived from Hurdle's model [Ref. 3:p. 481] discussed earlier in Chapter II. Hurdle used three equations to describe risk, debt, and profits. The three equations, with their expected signs are described and contrasted below.

Hurdle's equation for risk is:

Risk = constant - market share - advertising - asset - concentration of market + (total assets/sales) + debt + demand variance

Boger's equation for risk is:

PVAR = constant - backlog + leverage - asset

In the Boger model, backlog is used to capture market share, concentration of market, demand variance, and advertising used in Hurdle's equation. Debt was captured by the same method used by Hurdle, but is called leverage in the Boger model. Recall that leverage is the result of debt divided by the sum of debt and shareholders' equity.

Hurdle's equation for debt is:

Boger's equation for debt is:

Once again, market share, growth in sales, and concentration of market are captured in backlog. Hurdle's profit is stated in the Boger equation as return on equity. Risk is measured by the term PVAR. The other terms in the two equations are the same except for debt. Debt in the Boger model is simply the current year total debt.

Hurdle's final equation is for profit.

Profit = constant + market share + advertising ± asset + concentration of market ± debt ± risk

The Boger profit equation is:

Return on equity = constant + backlog - leverage - asset + PVAR

As before, backlog was used to capture the esoteric terms (market share, advertising, and concentration of market) used in the Hurdle model. The other terms remain the same.

IV. EMPIRICAL ANALYSIS

This chapter presents the empirical analysis and the implications of this analysis. The methods of investigation are ordinary single equation regression for the combined firms, defense firms, and the commercial firms; Chow tests on the regression of individual years, and regression of three simultaneous equations for the combined years of 1976-1984.

A. ORDINARY LEAST SQUARES REGRESSION

The data contained in Table 3 show how the regressions for the Boger model compare to the Hurdle model for the year 1984. Similar results were obtained for the years 1983-1984. Results for the Boger model were in most cases not statistically significant.

The following differences were observed when comparing both defense firms and commercial firms combined to the Hurdle model. Profit variability is reduced by the constant factor in the Boger model for risk and is increased in the Hurdle model. The reason is that the profit variable is a fairly static term over the long run, and the constant is negative to dampen out the effects of the other variables in the equation. The Boger debt model has two variables which differ from the Hurdle debt model. These terms are profit variability and assets divided by sales. Profit variability

TABLE 3

ORDINARY LEAST SQUARES REGRESSION VARIABLES COMBINED FIRMS

| ROE = Constant + BKLG - LEV - ASST + PVAR | Boger |
|---|--------|
| ROE = Constant + BKLG ± DEBT ± ASST ± RISK | Hurdle |
| PVAR = -Constant - BKLG + LEV - ASST | Boger |
| RISK = Constant - BKLG + Debt - ASST | Hurdle |
| DEBT = Constant + BKLG - ROE + PVAR + ASST - ASSAL | Boger |
| DEBT = Constant ± BKLG ± ROE - PVAR + ASST + ASSAL | Hurdle |
| DEFENSE FIRMS | |
| ROE = Constant + BKLG + LEV - ASST + PVAR | Boger |
| ROE = Constant + BKLG ± DEBT ± ASST ± RISK | Hurdle |
| | ` |
| PVAR = -Constant + BKLG + LEV - ASST | Boger |
| RISK = Constant - BKLG + DEBT - ASST | Hurdle |
| DEBT = -Constant + BKLG + ROE + PVAR + ASST - ASSAL | Boger |
| DEBT = Constant ± BKLG ± ROE - PVAR + ASST + ASSAL | Hurdle |
| COMMERCIAL FIRMS | |
| ROE = Constant + BKLG - LEV + ASST + PVAR | Boger |
| ROE = Constant + BKLG ± DEBT ± ASST ± RISK | Hurdle |
| PVAR = -Constant - BKLG + LEV - ASST | Boger |
| | |
| RISK = Constant - BKLG + DEBT - ASST | Hurdle |
| DEBT = Constant + BKLG - ROE + PVAR + ASST - ASSAL | Boger |
| DEBT = Constant ± BKLG ± ROE - PVAR + ASST + ASSAL | Hurdle |

is a positive variable in the Boger model, while in the Hurdle model it is negative. The reason for this is that risk or profit variability tends to increase the debt load rather than decrease it. Hurdle found the same evidence for the years 1960 and 1964 in her work but chose to state that risk decreases the debt load.

Assets divided by sales have a negative influence on debt in the Boger model while the opposite is true for the Hurdle model. Debt is commonly employed to increase assets which in turn increase sales. It follows then that assets divided by sales would have a calming effect or negative effect on overall debt.

The comparison of the Boger model to the Hurdle model on defense firms only and commercial firms only yields the same results as above with two exceptions. The constant in the Boger model for defense firms for the debt equation has a negative effect as opposed to Hurdle's positive effect. Once again this is a dampening effect for the other variables in the equation. The other exception is that in the Boger risk equation backlog increases risk while in the Hurdle risk equation backlog decreases risk. The reason for this difference in the Boger model is that defense firms with a large backlog are more likely to have higher risk because of their inability to secure new contracts due to that large backlog.

B. CHOW TEST ON STRAIGHT LINE REGRESSION

A Chow test was performed on the results of the regression equation's sum of squares residuals for the combination of defense and commercial firms, defense firms only, and commercial firms only. The results of this Chow test are presented in Table 4.

TABLE 4
CHOW TEST

| | ROE | 5% —— | CRITICAL VALUE | | 5% CRITICAL VALUE | DEBT | 5% CRITICAL VALUE |
|------|------|----------|-------------------|-------|----------------------|------|----------------------|
| 1984 | 2.03 | | 2.57 | .17 | 2.70 | .38 | 2.49 |
| 1983 | 3.38 | | | .99 | | .46 | |
| 1982 | 1.69 | | | 1.76 | | .65 | |
| 1981 | 4:15 | | | 3.87 | | 3.89 | |
| 1980 | 1.60 | | | .46 | | .42 | |
| 1979 | .37 | | | .20 | | .57 | |
| 1978 | 1.04 | | | 10.56 | | .84 | |
| 1977 | 1.38 | | | .73 | | .64 | |
| 1976 | 1.02 | | | .91 | | 1.60 | |

The data from the years 1976-1984 were pooled to perform the Chow tests. Pooling was performed by combining all the years and comparing that to the combination of previous years plus the present year. An example makes this concept clearer. The years in this example are 1979-1984. All of

the data from 1979 through 1984 are combined and compared to the data from the years 1980 through 1984 plus the data from 1979.

The Chow test showed that defense and commercial firms are the same with respect to profit, debt, and risk with five exceptions over nine years. In 1983 profit showed a significant difference but risk and debt did not. In 1981 profit, debt, and risk all showed significant differences between commercial and defense firms. This may be ascribed to the booming defense economy and the lagging commercial economy occurring at that time. The remaining difference is the risk in 1978. This may be an anomaly. All five exceptions need scrutinizing that is beyond the scope of this work to fully understand. It is concluded that all time series observations may be pooled with cross section observations.

In conjunction with the above discussion of the tests it should be stated that a two-stage least-squares simultaneous regression of all years combined was performed on all the data. The results of the two-stage regression were inconclusive.

C. THREE STAGE LEAST SQUARES MODEL

A regression analysis for the years 1976-1984 combined was completed on the firms under investigation. This regression analysis was a three-stage least squares model performed on the three simultaneous equations for debt,

profit variability, and profit using the Boger model. The analysis was completed on all firms combined, defense oriented firms only, and commercially oriented firms only.

The data in Tables 5 and 6 compare and contrast the differences that arose between the data bases of combined, defense only, and commercial only firms. These differences are discussed in the section following Table 7.

TABLE 5
THREE-STAGE LEAST SQUARES REGRESSION DATA

COMBINED FIRMS

| DEPENDENT | | PROFIT | |
|--------------------------|---------|-------------|----------|
| VARIABLE | ROE | VARIABILITY | DEBT |
| | | | |
| Sum of Squared Residuals | 19986.9 | 39297700 | 57936900 |
| Standard Error | 7.74 | 343.5 | 1319 |
| Mean | 14.7 | 68.4 | 2389.7 |
| Standard Deviation | 9.6 | 356.1 | 2607.6 |
| R-Squared | .355 | .06 | .743 |
| R-Squared Adjusted | .357 | .07 | .744 |
| Durbin-Watson Statistic | 1.8 | 2.01 | 1.8 |
| | | | |

DEFENSE FIRMS

| Sum of Squared Residuals | 5575.1 | 22179700 | 6215930 |
|--------------------------|--------|----------|---------|
| Standard Error | 6.9 | 138.2 | 231.4 |
| Mean | 16.25 | 56.1 | 1778.2 |
| Standard Deviation | 7.9 | 145.6 | 1281.9 |
| R-Squared | .241 | .091 | .96 |
| R-Squared Adjusted | .247 | .099 | .96 |
| Durbin-Watson Statistic | 1.85 | 2.1 . | 2.1 |

COMMERCIAL FIRMS

| Sum of Squares Residual Standard Error | 13129.5 7.7 | 36693300 412.1 | 53633400 1575.7 |
|--|----------------|-------------------|--------------------|
| Mean | 13.8 | 74.7 | 2759.7 |
| Standard Deviation | 10.3 | 429.2 | 3049.1 |
| R-Squared | .42 | .07 | .731 |
| R-Squared Adjusted | .43 | .08 | .732 |
| Durbin-Watson Statistic | 1.9 | 1.9 | 1.9 |

TABLE 6

THREE-STAGE LEAST SQUARES REGRESSION COEFFICIENTS
(Standard Errors in Parentheses Below Each Coefficient)

| | COMBINED | DEFENSE | COMMERCIAL |
|--------------------|------------------|------------------|-------------------|
| ROE | | | |
| Constant | 14.5 (1.8) | 6.1 (3.3) | 17.6 (2.14 |
| Backlog | .00019 | .0004 | 0005 (.0002) |
| Leverage | 1.12 (3.1) | 21.5 (5.25) | -5.6 (3.5) |
| Assets | .000058 | 0008 (.0005) | .0001 (.00008) |
| Profit Variability | 016 (.12) | 02 (.004) | 01 (.002) |
| PROFIT VARIABILITY | | | |
| Constant | -327.1 (81.1) | -48.2 (66.8) | -418.2 (110.3) |
| Backlog | 11 (.008) | .014 (.008) | 01 (.01) |
| Leverage | 721.6 | 244.6 | 887.1 (176.8) |
| Assets | 0001 (.002) | 03 (.01) | .0003 |
| DEBT | | | |
| Constant | 389.1 (174.6) | -421.4 (68.9) | 564.7 (244.1) |
| Backlog | .17 | .013 | .2 (.05) |
| ROE | 3.13 (9.2) | 15.1 (2.9) | 17 (14.5) |
| Profit Variability | .37 (.45) | .78 (.16) | .41 (.6) |
| Assets | .35 | .58 | .32 |
| Assets/Sales | 33.8 (38.6) | 211.4 (25.7) | 33.9 (52.8) |

The data contained in Table 7 shows how the Boger model compares to the Hurdle model for the combined years 1976-1984. It is interesting to note how closely the Boger model approximates the Hurdle model when three-stage simultaneous

TABLE 7

THREE-STAGE REGRESSION VARIABLES

COMBINED FIRMS

| ROE = Constant + BKLG + LEV + SST - PVAR | Boger |
|--|--------|
| ROE = Constant + BKLG ± DEBT ± ASST ± RISK | Hurdle |
| PVAR = -Constant - BKLG + LEV - ASST | Boger |
| RISK = Constant - BKLG + DEBT - ASST | Hurdle |
| DEBT = Constant + BKLG + ROE + PVAR + ASST + ASSAL | Boger |
| DEBT = Constant ± BKLG ± ROE - RISK + ASST + ASSAL | Hurdle |
| DEFENSE FIRMS | |
| ROE = Constant + BKLG + LEV - ASST - PVAR | Boger |
| ROE = Constant + BKLG ± DEBT ± ASST ± RISK | Hurdle |
| | |
| PVAR = -Constant + BKLG + LEV - ASST | Boger |
| RISK = Constant - BKLG + DEBT - ASST | Hurdle |
| | |
| DEBT = -Constant + BKLG + ROE + PVAR + ASST + ASSAL | Boger |
| DEBT = Constant ± BKLG ± ROE - RISK + ASST + ASSAL | Hurdle |

COMMERCIAL FIRMS

ROE = Constant - BKLG - LEV + ASST - PVAR Boger

ROE = Constant + BKLG ± DEBT ± ASST ± RISK Hurdle

PVAR = -Constant - BKLG + LEV + ASST Boger

RISK = Constant - BKLG + DEBT - ASST Hurdle

DEBT = Constant + BKLG - ROE + PVAR + ASST + ASSAL Boger

DEBT = Constant ± BKLG ± ROE - RISK + ASST + ASSAL Hurdle

for debt, while in the Hurdle model for debt, risk (profit variability) has a negative effect. The reason for this variance is the same as stated earlier for the least squares regression of individual years model discussed previously in this chapter. Risk or profit variability tends to increase the debt load rather than decrease the debt load as Hurdle concluded.

All other independent variables in the combined years for the Boger models on debt, profit, and risk have the same effects as the independent variables in the Hurdle model. It must be noted that profit variability for the Boger debt model of combined firms was not statistically significant, displaying a t-ratio of less than one.

When comparing the defense only firms and the commercial only firms using the Boger model against the Hurdle model,

COMMERCIAL FIRMS

ROE = Constant - BKLG - LEV + ASST - PVAR Boger

 $ROE = Constant + BKLG \pm DEBT \pm ASST \pm RISK$ Hurdle

PVAR = -Constant - BKLG + LEV + ASST Boger

RISK = Constant - BKLG + DEBT - ASST Hurdle

DEBT = Constant + BKLG - ROE + PVAR + ASST + ASSAL Boger

DEBT = Constant ± BKLG ± ROE - RISK + ASST + ASSAL Hurdle

regression is used instead of the ordinary least squares regression described earlier in this chapter.

The constant terms in the regression equations are discounted for their positive or negative effects when compared to the Hurdle model. The following differences came to light when comparing both defense and commercial firms combined in the Boger model to the Hurdle model. Profit variability is a positive variable in the Boger model for debt, while in the Hurdle model for debt, risk (profit variability) has a negative effect. The reason for this variance is the same as stated earlier for the least squares regression of individual years model discussed previously in this chapter. Risk or profit variability tends to increase the debt load rather than decrease the debt load as Hurdle concluded.

All other independent variables in the combined years for the Boger models on debt, profit, and risk have the same effects as the independent variables in the Hurdle model. It must be noted that profit variability for the Boger debt model of combined firms was not statistically significant, displaying a t-ratio of less than one.

When comparing the defense only firms and the commercial only firms using the Boger model against the Hurdle model, the profit variability described above carries over to both defense only and commercial only firms. In fact, the heavy influence of the Boger debt model independent variable profit variability in defense firms influences the combined firms and the commercially oriented firms to a significant degree when all three are combined.

The other exception for the defense firms is that the Boger model has backlog increasing the risk while the Hurdle model has backlog decreasing the risk factor. The fact that the positive effect of backlog on risk carries over from ordinary least squares regression to the combined years three-stage regression further strengthens the previous explanation of defense backlog. Namely, large backlogs are detrimental to defense firms attempting to secure new contracts.

V. SUMMARY AND CONCLUSIONS

The overall purpose of this study was to explore the relationship and effects of risk to profit levels in defense firms as compared to commercial firms. This involved a look at the past studies of Martin and Hurdle.

Hurdle's models for debt, profit, and risk were adapted to defense firms and commercially oriented firms in the Boger model. This provides a tool to evaluate the integrated relationship of profit, risk, and leverage among defense contractors.

It has become clear from this study that models such as Hurdle's see the financial structure of firms in the long run with an economic point of view. That is to say that the market forces of the economy will tend to reach an achievable and predictable state over a period of many years.

The Boger model demonstrates that defense firms are managed with a short run view of the economy. The accounting models of the economy look at the present year data and performance while discounting past or future trends. This accountant's point of view has been shown by the effect of backlog on profit variability and in turn the effect of profit variability on the debt structure. As was

seen, backlog increases risk in the Boger model, and risk of profit variability increases debt.

Defense firms must operate in a short run mode due to the capricious nature of Department of Defense contracts and congressional impact on operations. Because defense firms must operate differently than commercially oriented firms, defense firms should not be judged by the same models used to measure profitability in commercially oriented firms.

APPENDIX

The following table (Table 8) shows the data for the individual defense and commercial firms. The data are listed by firm number which corresponds to an individual firm. The following list is used to identify the firms.

| Firm # | Firm Name |
|--------|-------------------------------------|
| 1 | Boeing Company |
| 2 | FMC Corporation |
| 3 | General Dynamics Corporation |
| 4 | Grumman Corporation |
| | Litton Industries Incorporated |
| 5 6 | Lockheed Corporation |
| 7 | Martin Marietta Corporation |
| 8 | McDonnel Douglas Corporation |
| 9 | Northrup Corporation |
| 10 | Raytheon Company |
| 11 | Rockwell International Corporation |
| 12 | Sanders Associates, Incorporated |
| 13 | United Technologies Corporation |
| 14 | Avco Corporation |
| 15 | Control Data Corporation |
| 16 | E-Systems, Incorporated |
| 17 | Emerson Electric Company |
| 18 | Fairchild Industries, Incorporated |
| 19 | General Electric Company |
| 20 | Goodyear Tire & Rubber Company |
| 21 | Gould, Incorporated |
| 22 | Harris Corporation |
| 23 | Hercules, Incorporated |
| 24 | Honeywell, Incorporated |
| 25 | International Business Machines |
| 26 | Motorola, Incorporated |
| 27 | Penn Central Corporation |
| 28 | RCA Corporation |
| 29 | The Signals Companies, Incorporated |
| 30 | Singer Company |
| 31 | Sperry Corporation |
| 32 | TRW Incorporated |
| 33 | Teledyne, Incorporated |
| 34 | Tenneco, Incorporated |
| 35 | Textron, Incorporated |
| 36 | Todd Shipyards Corporation |
| 37 | Westinghouse Electric Corporation |

TABLE 8

SEC DATA

| IMMWY | 605.6 605.6 | 920.39 662.59 | 547.7 995.6 | 322.097 | 331.796 | 026.898 | 819.299 | 898.799 | 7947.000 | 1399 399 | 995.799 | 571.000 | 5185.097 7163.000 | 5534.000 | 569.099 | 111.59 | 518.799 | 914.000 | 76C. 190 | 939.000 | 221.099 | 22.299 64.500 |
|----------------------------------|--|--|---|---|--|--|---|--|---|-------------------|--|---|----------------------|---|--|---|--|--|--|---|--|---|
| .2500 | 3.2400 | 6.4899 | 4.81009.9.0000 | 2.0900 | .5600 | 7.2099 | 6.2500 | 92.4099 | 0.0400 | 2.2500 | 4.8100 | 2.5600 | 6./600 | 9.6100 | .7600 | .2500 | 6.0000 | 9.6100 | 0019.6 | 57.2099 | 7.8400 | 3600. |
| 485.0000 400.0000 034.7998 | 379.8984 166 0000 | 224.2998 191.2968 | 797.00006 | 869.5000 526.2998 | 904.5000 | 588.8984 | 415.1999 | 928.7998 | 730.0000 | 194.2968 | 696.7998 | 2388.5000 | 1392.0000 | 4194.0000 | 766.1999 | 220.6992 | 470.0000 | 502.5976 | 700 4000 | 079.0000 | 210.0000 | 838.0000 150.3984 |
| 790.0000 500.1999 972.7998 | 369.0000 014.0998 | 598.2998 847.5000 | 072.1999 620.8999 | 347.8999 209.0000 | 735.0976 | 813.2968 | 129.2999 | 705.8999 | 157.0000 | 0.000 598 3999 | 878.6999 | 021.5998 | 378.8999 903.0000 | 916.0000 | 147.0000 | 150.6992 | 986.2998 | 6669.669 | 0002 (27 | 639.0000 | 022.2998 | 253.0999 409.5976 |
| 895.0976 823.2998 630.6992 | 797.0000 | 929.5000 282.0000 | 067.5998 483.0000 | 020.0000 | 582 5000 | 132.0000 | 769.3999 | 520.6999 | 030.1992 | 93.7998 | 031.0000 | 585.0000 | 604.0000 944.0000 | 110.3999 | 637.8999 | 059.7998 841.0000 | 720.0000 | 803.7998 | 432.0000 | 700.0000 | 600.0000 | 500.0000 |
| | 895.09766 4790.00000 8485.00000 12.25000 103 823.29980 1500.19995 2400.00000 88.35999 33 630.69922 1972.79980 361.00000 78 | 895.09766 4790.00000 8485.00000 12.25000 103 823.259980 1500.19995 2400.00000 88.35999 33 630.69922 1972.79980 3034.79980 361.00000 78 764.00000 901.59985 1445.19995 5.29000 26 75.19922 270.00000 2369.00000 4379.89844 3.24000 45 75.100000 25 716.00000 270.000000 270.00000 270.00000 270.00000 270.00000 270.00000 270.00000 270.00000 270.00000 270.00000 270.00000 270.00000 270.00000 270.000000 270.000000 270.000000 270.000000 270.000000 270.000000 270.000000 270.000000 270.000000 270.000000 270.000000 270.000000 270.000000 270.0000000000 | 895.09766 4790.00000 8485.00000 12.25000 103 823.29980 1500.19995 2400.0000 88.35999 33 630.69922 1972.79980 3034.79980 361.0000 78 764.00000 901.59985 1445.19995 5.29000 26 797.00000 2369.0000 4379.89844 3.24000 46 605.19922 2014.09985 3166.0000 72.24998 81 929.50000 3847.50000 6191.29688 2.89000 96 | 895.09766 4790.00000 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3034.79980 361.00000 78 764.00000 2369.00000 4379.89844 3.24000 26 797.00000 2369.00000 4379.89844 3.24000 26 805.19922 2014.09985 3166.00000 72.24998 81 929.50000 2224.29980 86.48999 39 282.00000 3847.5000 6191.29688 2.89000 96 483.00000 3847.89990 3600.09985 36.8100 25 483.00000 3847.89990 3600.09985 36.8000 25 605.0000 3547.89990 36.9000 25 09000 25 606.50000 579.0000 576.000 25 09000 25 09000 25 09000 25 09000 25 09000 15 25 09000 15 25 09000 15 25 09000 15 25 09000 15 25 | 95.09766 4790.00000 8485.00000 12.25000 103 25.0980 1500.19995 2400.0000 88.35999 33 30.69922 1972.79980 361.0000 78 64.00000 2369.0000 1445.19995 5.29000 26 97.00000 2369.0000 1598.29980 36.224.2998 36.48999 39 29.50000 1598.29980 2224.29980 86.48999 39 36 | 895.09766 4790.0000 8485.00000 12.25000 103 823.29980 1500.19995 2400.00000 8485.00000 848.35999 33 825.09980 1972.79980 361.00000 78 75.00000 2369.00000 4379.19995 5.29000 264.00000 2369.00000 4379.89844 72.24998 81000 2569.00000 2224.29980 86.48999 39 29.50000 3847.50000 6191.29688 2.89000 95 86.48999 39 820.00000 3847.50000 6191.29688 2.89000 95 86.48999 1072.19995 1797.00000 34.81000 25 89000 95 860.59985 1072.19995 1797.00000 34.81000 25 89000 1620.89990 5869.50000 22.09000 93 860.50000 5735.09766 9904.50000 2.56000 163 87.20999 588 52 89990 1110.39990 2978.79980 6.25000 886.4999 888 9588.89844 37.20999 88 707.39990 1110.39990 2978.79980 292.40991 88 | 895.09766 | 895.09766 4790.0000 8485.00000 12.25000 103 823.29980 1500.19995 2400.00000 88.35999 33 650.09766 4790.00000 8485.00000 88.35999 33 650.09922 1972.79980 3034.79980 361.00000 264.00000 2369.00000 4455.19995 5.29000 26 675.19995 3.24000 46 675.19995 3.24000 2224.29980 22.24998 81 675.19995 22.29980 22.24998 39 625.00000 3847.50000 6191.29688 2.89000 25 69000 3847.50000 6191.29688 22.09000 25 6915.50000 25 6915.50000 25 6915.50000 25 6915.50000 25 6915.50000 25 6915.50000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 69100 25 6915.20000 25 6915.20000 25 6915.20000 25 6915.20000 25 69100 25 69100 25 6915.200000 25 6915.200000 25 6915.200000 25 691000 25 6915.200000 25 6915.200000 25 6915.200000 25 69100000 25 6915.200000 25 69100000 25 691000000000000000000000000000000000000 | 895.09766 4790.00000 8485.00000 12.25000 103 823.29980 1500.19995 2400.0000 88.35999 33 823.29980 1500.19995 2400.0000 38.35999 33 630.69922 1972.79980 3034.79980 361.00000 26 797.00000 2369 1445.19995 5.29000 26 797.00000 2369 2224.29980 86.48999 36 822.00000 3847.5000 6191.29688 2.89000 96 822.00000 3847.5000 6191.29688 2.89000 96 822.00000 3847.5000 6191.29688 2.89000 96 822.00000 3847.5000 6191.29688 2.89000 96 83.00000 3247.8990 3600.09985 9.00000 93 843.00000 3247.8990 3600.09985 9.00000 93 840.50000 3256.29980 36.20990 9.28690 9.00000 840.50000 3256.29980 37.2099 9.28690 9.00000 850.50000 3257.6988 9588.89844 37.2099 9.00000 | 895.09766 | 85.5.09766 4790.00000 8485.00000 12.25000 103 823.5.9926 1972.79980 3034.79980 361.00000 78 823.6.9922 1972.79980 3034.79980 361.00000 78 764.00000 2369.00000 4379.8936 361.00000 26 797.00000 2369.00000 4379.8936 36.26900 26 797.00000 2369.00000 4379.8936 36.60000 26 867.59985 3166.00000 36.48999 36.869.5000 36.86999 36.86999 878.00000 3847.89990 3600.09985 2.89000 36.8999 | 895.09766 4790.0000 8485.00000 12.25000 103 823.29980 1590.00000 8485.00000 88.35999 78 64.00000 2369.00000 4379.89844 3.24000 26 797.00000 2369.00000 4379.89844 3.24000 26 797.00000 2369.00000 4379.89844 3.24000 26 797.00000 2369.00000 4379.89844 3.24000 26 797.00000 3347.89980 2224.29980 86.48999 39 707.9985 1072.89990 3600.0000 34.81000 25 700.00000 3347.89990 3600.00000 22.09000 93 700.00000 3347.89990 3600.0000 22.09000 93 700.00000 5735.09766 9904.50000 22.89000 16 700.00000 5735.09766 9904.50000 22.89000 16 700.00000 5735.09766 9904.50000 22.89000 16 707.39990 1110.39990 2979.59985 6.010000 279 707.39990 1110.39990 2979.59980 292.40991 88 707.39990 1453.00000 24730.00000 6.04000 279 707.39990 1453.00000 6194.29688 12.25000 102 708.39990 1453.00000 6194.29688 12.25000 102 708.39990 1453.00000 6194.29688 12.25000 102 708.39990 1453.00000 6194.29688 12.25000 102 708.39990 1453.00000 6194.29688 12.25000 102 708.39990 10000 24730.00000 6194.29688 12.25000 102 708.39990 10000 24730.00000 6194.29688 12.25000 102 708.39990 10000 24730.00000 6194.29688 12.25000 102 708.39990 10000 6194.29688 12.25000 102 708.39990 10000 6194.29688 12.25000 102 708.39990 10000 6194.29688 12.25000 102 708.39990 10000 6194.29688 12.25000 102 708.39990 10000 6194.29688 12.25000 102 708.39990 10000 6194.29688 12.25000 102 708.39990 10000 6194.200000 6194.200000 6194.20000 6194.20000 6194.20000 6194.20000 6194.20000 6194.20000 6194.20000 6194.20000 6194.20000 6194.20000 6194.20000 6194 | 895.09766 4790.0000 8485.00000 10.25500 10.38.35999 78 895.09766 4790.0000 8485.00000 10.25500 10.38 35999 78 864.00000 2369.00000 4379.89844 3.24000 26 46 <td>895.2998 361.0000 78 895.2998 1972.7998 361.0000 78 895.2998 1972.7998 361.0000 78 896.6992 1972.7998 361.0000 78 764.0000 2369.0000 4379.8984 3.24000 26 797.0000 2369.0000 4379.8984 3.24000 26 797.0000 2369.0000 4379.8984 3.24000 26 797.0000 2367.5000 46 226 29 86 48 26 26 86 46 89 86 48 89 86 48 89 86 48 89 86 48 89 86 48 89</td> <td>895.09766 4790.00000 8485.00000 103 895.29986 4790.00000 8485.00000 361.0000 78 895.29980 361.0000 78 35900 26 764.00000 901.59985 1445.19995 529000 26 797.00000 2369.0000 4379.89844 3.24000 46 797.00000 2369.0000 46 48.39844 48.36000 48.48999 282.00000 3847.5090 6191.29688 22.48990 36.48999 36.8990</td> <td>895.09766 4790.00000 2485.00000 18.35999 823.29986 4790.00000 2485.00000 361.0000 864.00000 361.0000 2400.0000 361.0000 864.00000 2369.0000 361.0000 2600.0000 865.1995 361.0000 361.0000 361.0000 866.1998 361.0000 361.0000 361.0000 867.5000 361.0000 364.7998 36.2890 867.5000 361.0000 364.899 36.888 867.5000 361.0000 364.8100 36.888 867.5000 361.0000 364.788 36.888 867.5000 366.2998 36.888 36.888 867.5000 366.5000 36.888 36.888 868.5000 36.888 36.888 36.888 868.5000 36.888 36.888 36.888 868.5000 36.888 36.888 36.888 869.5000 36.888 36.888 36.888 869.5000 36.888 36.888 36.888<</td> <td>895.0976 4790.0000 2485.0000 85.2900 78 825.2986 4790.0000 2485.0000 81.2500 78 825.2986 470.0000 2485.0000 82.2900 78 764.0000 2369.0000 364.7995 361.0000 78 797.0000 2369.0000 367.7988 361.0000 26 797.0000 2369.0000 367.5988 36.4899 36.4899 282.0000 3847.5000 6191.2968 2.8900 36.8900 282.0000 3847.5000 6191.2968 2.8900 36.8900 282.0000 3847.5000 6191.2968 2.8900 36.8900 282.0000 3847.5000 5869.5000 36.8900 36.8900 36.8900 460.5000 3347.8990 5869.5000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000<</td> <td>895.29980 1500.19995 2400.0000 88.5990 103 823.29980 1500.19995 2400.0000 88.5990 26 823.29980 1500.19995 304.79980 361.0000 26 820.69922 1972.79980 3034.7980 361.0000 26 820.69922 2014.09985 165.1995 35.2900 26 821.09000 2369.0000 3647.5000 36.6988 2.284.64899 36.6988 36.68999 36.6988 36.8698 36.8698 36.86989 36.8698 36.8</td> <td>895 1976 1995 2400 1000 8823.29980 12.25000 105 823 29986 1500 19995 2400 1000 12.25000 105 764 10000 236 10000 261 1000 261 261 261 261</td> | 895.2998 361.0000 78 895.2998 1972.7998 361.0000 78 895.2998 1972.7998 361.0000 78 896.6992 1972.7998 361.0000 78 764.0000 2369.0000 4379.8984 3.24000 26 797.0000 2369.0000 4379.8984 3.24000 26 797.0000 2369.0000 4379.8984 3.24000 26 797.0000 2367.5000 46 226 29 86 48 26 26 86 46 89 86 48 89 86 48 89 86 48 89 86 48 89 86 48 89 | 895.09766 4790.00000 8485.00000 103 895.29986 4790.00000 8485.00000 361.0000 78 895.29980 361.0000 78 35900 26 764.00000 901.59985 1445.19995 529000 26 797.00000 2369.0000 4379.89844 3.24000 46 797.00000 2369.0000 46 48.39844 48.36000 48.48999 282.00000 3847.5090 6191.29688 22.48990 36.48999 36.8990 | 895.09766 4790.00000 2485.00000 18.35999 823.29986 4790.00000 2485.00000 361.0000 864.00000 361.0000 2400.0000 361.0000 864.00000 2369.0000 361.0000 2600.0000 865.1995 361.0000 361.0000 361.0000 866.1998 361.0000 361.0000 361.0000 867.5000 361.0000 364.7998 36.2890 867.5000 361.0000 364.899 36.888 867.5000 361.0000 364.8100 36.888 867.5000 361.0000 364.788 36.888 867.5000 366.2998 36.888 36.888 867.5000 366.5000 36.888 36.888 868.5000 36.888 36.888 36.888 868.5000 36.888 36.888 36.888 868.5000 36.888 36.888 36.888 869.5000 36.888 36.888 36.888 869.5000 36.888 36.888 36.888< | 895.0976 4790.0000 2485.0000 85.2900 78 825.2986 4790.0000 2485.0000 81.2500 78 825.2986 470.0000 2485.0000 82.2900 78 764.0000 2369.0000 364.7995 361.0000 78 797.0000 2369.0000 367.7988 361.0000 26 797.0000 2369.0000 367.5988 36.4899 36.4899 282.0000 3847.5000 6191.2968 2.8900 36.8900 282.0000 3847.5000 6191.2968 2.8900 36.8900 282.0000 3847.5000 6191.2968 2.8900 36.8900 282.0000 3847.5000 5869.5000 36.8900 36.8900 36.8900 460.5000 3347.8990 5869.5000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000 36.8000< | 895.29980 1500.19995 2400.0000 88.5990 103 823.29980 1500.19995 2400.0000 88.5990 26 823.29980 1500.19995 304.79980 361.0000 26 820.69922 1972.79980 3034.7980 361.0000 26 820.69922 2014.09985 165.1995 35.2900 26 821.09000 2369.0000 3647.5000 36.6988 2.284.64899 36.6988 36.68999 36.6988 36.8698 36.8698 36.86989 36.8698 36.8 | 895 1976 1995 2400 1000 8823.29980 12.25000 105 823 29986 1500 19995 2400 1000 12.25000 105 764 10000 236 10000 261 1000 261 261 261 261 |

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Source: 10K Reports

| R0E8 | 23. 250000 25. 89999 13. 809099 25. 89999 25. 89999 25. 89999 26. 00000 10. 80000 10. 80000 |
|--------|---|
| SHEQ8 | 3695.00000 1062.00000 543.59985 2010.89990 1151.89990 2343.79980 724.79980 1979.19995 2521.59986 4169.39886 1775.59986 1775.59986 12573.00000 1775.69996 285.89990 285.89990 285.89990 12573.00000 285.89990 285.89990 285.89990 12573.00000 1156.89990 286.89990 286.89990 286.89990 286.89990 286.89990 2878.00000 2878.00000 2878.00000 2878.00000 2878.00000 2878.00000000000000000000000000000000000 |
| LEV8 | 0.65646 0.656886 0.656886 0.656886 0.65688666666666666666666666666666666666 |
| SSAL 8 | 0.81949 0.55508 0.55508 0.640737 0.660651 0.60646 0.60 |
| | |

| DEBT83 433.00000 2752.39990 575.19995 635.29980 1087.69995 169.79980 2836.19995 169.79980 1087.69995 1087.69995 1087.69995 1085.20000 108.000000 108.00000 108.00000 108.00000 108.00000 108.00000 108.0000000000 | 2476.59985 4663.59766 5492.89844 2979.00000 8779.79980 788.09985 |
|--|--|
| BKLG83 DEBT83 ASSI8 43.19922 4433.0000 7471.0000 88.69995 1292.00000 2752.3999 42.29688 1575.19995 2836.1999 90.00000 2169.79980 2836.1999 91.00000 2169.79980 2830.0999 91.00000 2723.8999 1087.6999 83.00000 2723.8999 4791.7968 84.00000 2723.8999 4791.7968 85.00000 2723.8999 4791.7968 86.00000 2723.8999 4791.7968 86.00000 2863.7998 2830.0998 86.00000 2863.7998 4791.7968 86.00000 2863.7998 4781.0976 86.00000 370.5998 466.1999 86.00000 370.5998 466.1999 86.00000 370.5998 466.1999 87.00000 370.5998 466.1999 887.0998 466.1999 4787.6998 887.0998 4787.6998 4687.6999 887.0998 4687.6999 4687 | 26.0000 24.00000 19.3599 16.26999 26.00999 4.0000 |
| BKLG83 43.19922 443.19922 88.69995 1292.0000 120.00000 2169.7998 83.00000 2169.7998 83.00000 2169.7998 83.00000 83.00000 84.00000 85.00000 86.00000 86.00000 86.00000 86.00000 86.00000 87.00000 887.0998 94.00000 887.0998 94.00000 887.0998 94.00000 887.0998 94.00000 887.0998 94.00000 887.0998 94.00000 887.0998 94.00000 887.0998 94.00000 887.0998 94.00000 887.0998 94.00000 988.000000 988.0000000000 | 420.2998 321.2998 852.1999 287.0000 287.0000 347.5998 |
| BKLG88.1992.29688.11992.29688.11992.29688.11992.29688.11992.29688.11992.29688.11992.29688.11992.2968.11992.2968.11992.2968.11992.2968.11992.2968.11992.2968.11992.2968.11992.2968.11992.2968.11992.2968.11993.296 | 984.8999 880.8999 707.3999 211.0000 651.0000 158.6999 158.6992 |
| | 61.1999 08.0000 00.0000 66.0000 |

| ROE8 | 11.70000 222.700000 13.700000 13.700000 14.500000 15.500000 16.39999 16.39999 16.39999 17.79999 18.00000 17.79999 18.00000 18.00000 19.00000 10.00000 11.600000 12.500000 12.500000 13.500000 13.500000 14.900000 15.500000 16.500000 17.799999 18.000000 18.000000 19.00000 10.000000 10.0000 10.00000 10.00000 10.00000 |
|-------|---|
| SHEQ8 | 3038. 1460.39990 1261.00000 1829.59985 826.19995 845.29980 2067.89990 2367.29980 2367.29980 2367.29980 1137.89990 1701.79980 1701.79980 1701.79980 1701.79980 1701.79980 238.29999 1701.79980 238.29999 1441.39990 23213.69995 23213.69995 23213.69995 23213.69999 1641.39990 2633.00000 2633.00000 1641.39990 2633.00000 1641.39990 2633.00000 1641.39990 2633.00000 2633.00000 2633.00000 2633.00000 2641.29980 |
| EV8 | 0.555934 0.555934 0.555934 0.555934 0.555934 0.555934 0.555934 0.555934 0.555934 0.555934 0.555934 0.555934 0.555934 0.555934 0.555934 0.555934 0.556934 0.556934 0.556934 0.5 |
| AL8 | |

| SALES8 | 20000000000000000000000000000000000000 | 745.3984 |
|--------|---|----------|
| PVAR8 | | 9.0000 |
| ASST8 | 2593.00000 2632.00000 3836.79985 26464.00000 26464.00000 26476.09985 4621.79688 4870.29688 4870.29688 4870.29688 2319.69995 2319.69995 2115.39990 2115.39990 2115.39990 2115.39990 2116.289995 2116.289995 226995 2269995 | 349.7968 |
| DEBT8 | 4780.00000 678.50000 678.50000 2159.89990 1841.59985 2039.50000 1798.39990 2773.00000 1798.39990 1274.500000 124.39999 761.00000 1417.00000 1617.00000 11529.50000 12581.00000 12581.69955 1615.39990 12581.69955 1605.39990 1272.00000 1272.00000 1272.00000 | 74.7968 |
| BKLG8 | 0.00000000000000000000000000000000000 | 500.0000 |

| 0E8 | 10.4000 13.70000 13.70000 19.39999 19.39999 10.30000 11.80000 17.70000 17.70000 18.70000 18.70000 19.29999 10.10000 17.00000 18.70000 17.00000 18.70000 19.20000 10.50000 11.80000 12.70000 12.70000 12.70000 12.50000 14.20000 |
|-------|--|
| SHEQ8 | 2813.00000 1175.00000 315.39990 622.39990 622.39990 622.39990 1819.59985 507.00000 1511.79980 1067.19999 3418.79980 1558.69999 1018.79980 1057.19999 1018.79990 1019.89999 1467.69995 1467.69995 1467.69995 1691.00000 1227.29980 1227.29980 |
| EV8 | 0.62954 0.56294 0.56294 0.56294 0.56294 0.56294 0.56294 0.56294 0.56294 0.56294 0.56294 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.56296 0.6620 0 |
| SSAL8 | 0.82479 0.85499 0.42882 0.42882 0.63037 0.63037 0.65234 0.66234 |

| SALES8 | |
|--------|--|
| 00 | 0.00000 10.24000 98.00999 246.48999 4.41000 0.64000 0.64000 112.35999 112.35999 0.64000 0.64000 10.89000 |
| ASST8 | 2110552102800008W800HW870087W180500000000000000000000000000000000000 |
| DEBT81 | 70000000000000000000000000000000000000 |
| | $\frac{1}{2} \sqrt{1 + \frac{1}{2}} \sqrt{1 + \frac{1}{$ |

| R0E8 | 7.7999 4.7000 3.7000 7.8999 0.7000 | 6.3000 6.7000 11.1000 11.1000 11.1000 11.1000 11.0000 11.0000 11.0000 11.0000 11.0000 11.0000 11.0000 11.0000 11.0000 11.0000 | 28.29999 18.09999 10.30000 7.00000 13.30000 12.40000 12.90000 12.90000 12.90000 15.90000 15.90000 16.09999 24.20000 26.79999 11.90000 |
|-------|---|--|---|
| SHEQ8 | 55.0000 02.2998 72.0000 65.2998 22.5998 | 410.3999 200.0000 653.5000 653.8999 510.7999 212.5000 025.2998 159.3999 | 227.29999 9128.00000 2375.39990 877.79980 555.89990 1103.59985 2098.00000 1309.29980 1687.89990 1658.19995 445.29980 1417.59980 1745.00000 1743.00000 1227.00000 |
| LEV8 | .6182 .5313 .75135 .7513 | | 0.74812 0.56413 0.60230 0.60230 0.43889 0.51368 0.51368 0.71892 0.71695 0.71695 0.53939 0.53939 0.62660 0.62660 |
| SSAL8 | . 9375 . 9375 . 4810 . 5967 . 9270 | | 0.67399 0.76880 0.76880 0.57857 1.37288 0.98444 2.25618 0.78644 0.78444 0.98444 0.98444 0.98444 0.98444 0.98444 0.98444 0.98444 0.98444 0.98444 0.7879 0.65988 0.65980 0.65980 0.65980 0.65980 0.65980 0.65980 0.65980 0.65980 |
| | | | |

| SALES8 | 9426.00000 25599.89990 4383.39844 1558.59985 3294.39990 1445.00000 1658.0995 6058.09766 1658.09985 281.09985 281.09985 442.19995 3741.19995 442.19998 442.19995 442.19995 442.19995 442.19995 442.19998 452.19998 452.19998 452.19988 452.19988 452.19988 452.19988 452.19988 452.19988 452.19988 452.19988 452.19988 452.19988 452.19988 452.19988 452.19988 452.19988 452.19988 |
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| ∞ | 060000000000000000000000000000000000000 |
| ASST8 | 066660066006606666666666666666666666666 |
| DEBI8 | 3616.19995 1249.89990 1436.79980 634.89990 2097.50000 2136.79980 717.39990 2386.59985 717.39990 1625.00000 1025.00000 1042.00000 1042.00000 1042.00000 1042.00000 1042.00000 1042.00000 1042.00000 1115.69995 11174.59985 11174.59985 11174.59985 11174.59985 11174.59985 |
| BKLG8 | 0.000000000000000000000000000000000000 |

| 8100 | LEV8 -6097 | SHEQ8 1 14.7998 45.8999 | R0E8 5.8999 |
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| × 9 0 × | . 5898 . 7045 . 6425 | 245.8999 999.0000 266.2998 166.7998 | 5000 |
| 979 | .8746 .3940 .6120 | 306.1999 103.0998 512.5000 | 9.0000 0.8999 9.6000 |
| 20000 | .6089 .5548 .6019 | 482.3999 303.5000 740.1999 130.5000 | 7.8999 1.0999 6.0999 4.2000 |
| 1050000 | .8319 .7778 .4051 .3638 | 544 546 546 546 546 546 546 546 546 546 | 00000000000000000000000000000000000000 |
| ってよりらりょう | | 302.5000 302.5000 453.0000 053.2998 874.0000 | 2.5000 2.5000 0.5000 1.7000 1.7000 |
| 7/13 4/13 4/13 4/13 6/13 6/13 6/13 6/13 6/13 | 0.45462 0.60351 0.73618 0.72955 0.43304 0.45600 0.82534 0.46502 0.68710 | 1250.0000 1081.19995 1862.19995 1312.59985 413.59985 2384.39990 1303.00000 1401.29980 1562.00000 1153.79980 58.70000 | 15.40000 16.89999 12.80000 9.20000 11.50000 24.50000 29.29999 14.70000 33.09999 15.90000 |

| 57 | | 332,0000 |
|-------|--|----------|
| PVAR7 | 23.03999 81.00000 68.89000 72.24998 19.35999 19.35999 19.35999 19.35999 19.35999 19.35999 19.35999 19.35999 19.35999 19.35999 19.35999 19.35999 19.35999 19.35999 19.359999 19.359999 19.3599999999999999999999999999999999999 | 10.2479 |
| ASST7 | 26897 2014.79980 2014.79980 2014.79980 2014.79980 2014.79980 2013.19995 2113.00000 3380.59985 6468.09766 6468.09766 6468.09985 130.39990 130.39990 1264.19995 1367.09985 1267.09985 2749.00000 2749.09985 2749.00000 2019.39999 2019.39999 2019.39999 2019.39999 | 0006.120 |
| DEBI7 | 2049.6995 1178.79980 1830.00000 2022.39990 804.00000 2002.39990 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000 2570.00000000000000000000000000000000000 | 0006.176 |
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| SALES7 | 100001011110000000000000000000000000000 | 255.5000 663.2968 |
|--------|--|----------------------------------|
| PVAR7 | 110000011400000100000040100000000000000 | . 6400 . 8098 . 4400 |
| 5517 | | 128.8999 293.5000 |
| DEBT7 | | 972.0000 118.3999 854.3999 |
| BKLG7 | $1 \circ 0 \circ $ | 84.0000 50.0000 |

| ROE7 | 21.89999 -6.80000 -6.80000 -6.80000 13.100000 13.50000 13.50000 16.39999 16.39999 16.39999 16.39999 17.39999 17.39999 17.39999 17.39999 16.09999 16.09999 | 2.9000 |
|-------|---|---------|
| SHEQ7 | 1473.59985 674.00000 216.39999 759.29980 759.29980 863.89990 1199.79980 739.00000 739.00000 748.19995 1057.89999 969.59999 969.59999 969.59999 1057.89999 1365.39990 1365.39990 1365.39990 1365.39990 1365.39990 1365.39990 1365.39990 1365.39990 1365.39990 1365.39990 1365.39990 1365.39990 1365.39990 1365.39990 1365.39990 | 10.5000 |
| EV7 | 0.53876 0.6510759 0.6510759 0.6510759 0.661076 0 | 9185 |
| SSAL7 | 0.65407 0.72097 0.615020 0.615020 0.74651 0.7590133 0.65991 0.765991 0.765991 0.765991 0.765991 0.765991 0.765991 0.76591 0. | . 5045 |

| R0E7 | 14.60000 15.90000 26.59999 14.100000 23.200000 11.700000 12.59999 13.500000 14.10000 15.90000 18.59999 17.59999 10.40000 17.59999 17.59999 17.59999 18.59999 17.59999 18.59999 18.59999 19.700000 10.400000 11.600000 12.100000 12.100000 13.500000 14.900000 15.500000 16.500000 17.599999 17.599999 18.599999 19.700000 19.700000 10.700000 10.700000 10.700000 10.700000 10.700000 10.700000 10.700000 10.700000 10.700000 10.700000 10.700000 10.700000 10.700000 10.7000000 10.7000000 10.7000000 10.700000 10.700000 10.700000 10.700000 10.700000 10.7000000 10.700000 1 |
|--------|--|
| SHEQ7 | 1231.29980 733.00000 733.00000 723.00000 725.59985 219.00000 725.59985 1055.79980 633.89990 643.89990 71.59999 853.59999 71.59999 71.59999 1430.29999 1430.29980 874.19995 1296.09985 925.00000 683.19995 1654.39990 |
| EV7 | 0.495455 0.555455 0.654705 0.654705 0.654705 0.654705 0.654705 0.654705 0.654705 0.654705 0.654705 0.656703 0.666703 0.6 |
| SSAL 7 | 0.60737 0.616456 0.616456 0.616456 0.616456 0.616456 0.616456 0.616456 0.616456 0.616456 0.616456 0.616456 0.61646 0.6 |

| SALESZ | 3918. 20222. 22222. 13923. 23924. 1393. 23954. 200000 3188. 100000 12265. 109985 4691. 10995. 2114. 200000 1597. 299990 1597. 2929. 2929. 200000 2929. |
|--------|--|
| ~ | 0/40/2/01/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2 |
| ASST7 | 2017 . 29980 1919 . 509000 1457 . 199955 556 . 79980 2057 . 000000 1243 . 29980 2129 . 59980 2626 . 39990 127 . 29999 1153 . 39999 1155 . 39999 1155 . 39999 1155 . 39999 1155 . 39999 12723 . 29985 1297 . 59995 1297 . 59995 1297 . 59995 1297 . 59995 1297 . 59995 12587 . 29980 12587 . 29980 1258 . 29980 1258 . 29980 |
| DEBT7 | |
| BKLG7 | |

| ROEZ | 9.50000 12.00000 16.20000 16.20000 17.20000 17.20000 17.20000 17.20000 18.79999 18.79999 18.79999 18.79999 18.79999 17.20000 18.79999 17.20000 18.79999 17.20000 18.79999 |
|--------|--|
| SHEQ7 | 1084.79980 868.19995 644.00000 190.00000 190.00000 657.89990 657.89990 225.29999 1244.59985 536.19995 1244.59985 531.50000 905.79980 1244.59985 531.50000 1244.59985 1128.00000 1244.09985 1128.00000 1274.09985 1128.00000 1277.69995 814.19995 1169.29980 1169.29980 830.29980 |
| LEVZ | 0.46225 0.554769 0.55806 0.55806 0.68077 0.55811 0.558113 0.558111 0.558111 0.558111 0.5581117 0.568737 0.668737 |
| SSAL 7 | 0.51481 0.92914 0.65575 0.65575 0.65575 0.65575 0.65575 0.65575 0.65575 0.65575 0.65575 0.65575 0.65575 0.65575 0.76789 |

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